

Guiding Your Organization's Journey Toward Energy Efficiency and Sustainable Operations

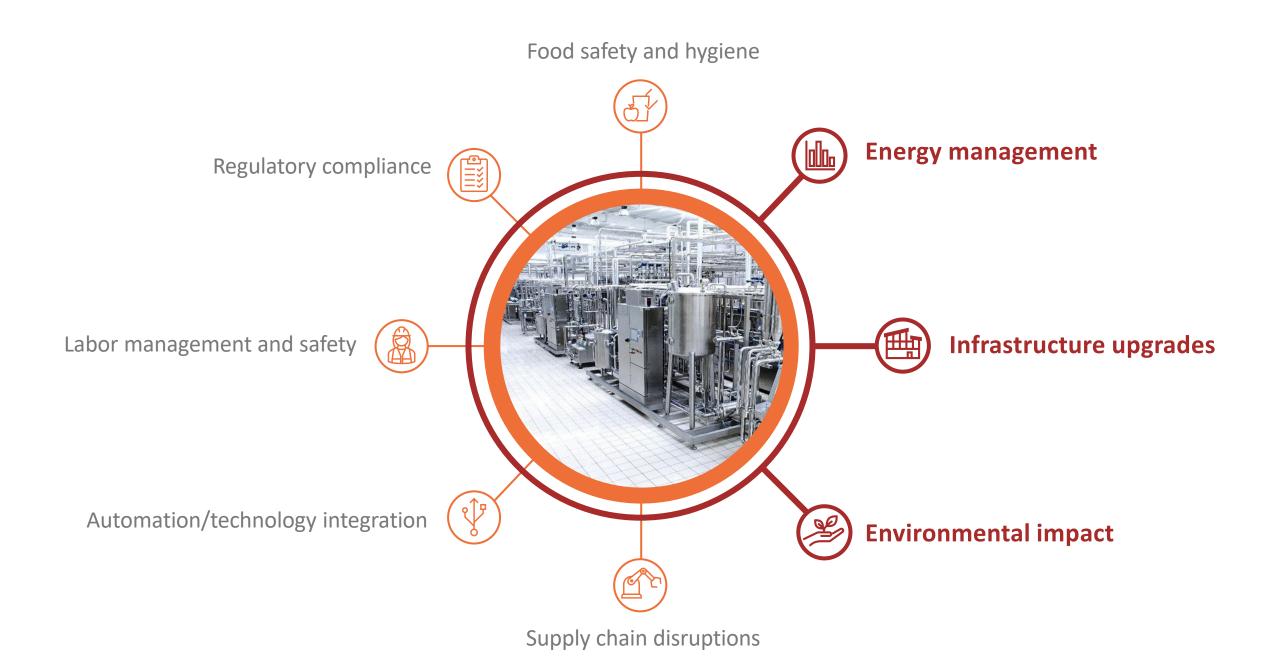
Presented by Stephan Loiselle

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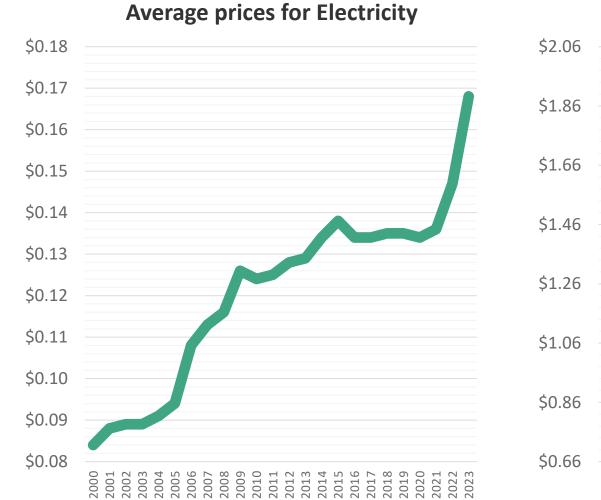
### Topics of Discussion

- Challenges Facing the Meat Industry
- Implementing Holistic Solutions
- Choosing the Right Partner
  - Design-Bid-Build
  - Design-Build
  - Energy Saving Performance Contract
  - Energy-as-a-Service
- Maximizing Available Incentives
- Aligning Facility Priorities to Corporate Goals

Challenges Facing the Meat Industry



#### Cost per kWh/Therm in United States since 2000

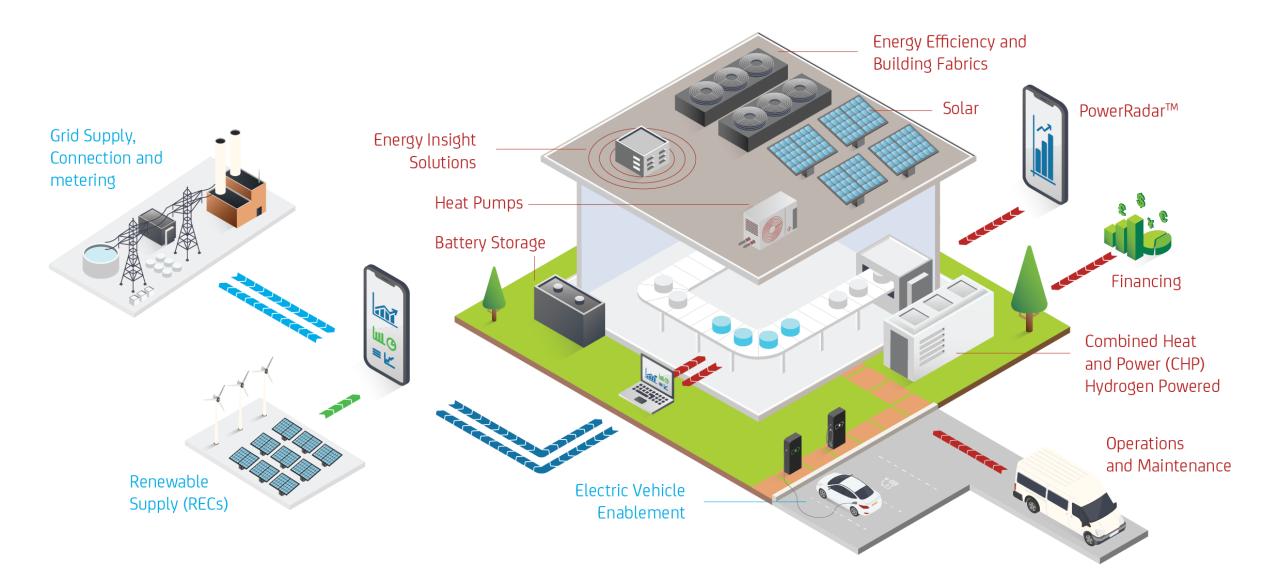


#### Average prices for Natural Gas



Source: U.S. Bureau of Labor Statistics

### Implementing Holistic Solutions



### Sample deployment order of solutions

	Step 1: Plan	Step 2: Cut		Step 3: Convert		Step 4: Enhance	
Power		LED Lighting & Controls Digital Energy Monitoring		Solar, Batteries, Peak Shaving	CHP, fuel cell, microturbine	Demand Response	Microgrid Controllers
HVAC and Water	Develop	HVAC and Mechanicals	Water Conservation	Geothermal, High Temperature Heat Pumps			
Building	Roadmap	Building Envelope	Building Automation		Carbon Capture Liquid CO2 Production		
Vehicles				EV Fleet Conversion	EV Charging		

Local incentives to be applied in addition to Federal incentives



# Recent developments that improve project feasibility

#### **Inflation Reduction Act**

Available tax credits or direct payments for clean energy projects

**Local Incentives** Available throughout the United States

#### **Flexible Contracting Options**

Alternate delivery options are available to get projects done, even without upfront capital, and with guaranteed savings.

Choosing the Right Partner to Augment Existing Resources

### Contracting Options

Counterparty with Customer	Engineering, GC, O&M	ESCO	ESCO	Financier
Counterparty with Financier	Customer or Not Applicable	Customer or Not Applicable	Customer or ESCO	Not Applicable
ESCO Role	N/A	Prime Contractor	Prime Contractor	EPC Contractor and Guarantor
Payment Type	N/A	Fixed	Fixed	Performance Based
Asset Ownership Transfer	N/A	At Acceptance	At Acceptance	Fair Market Value at End of Term
Accounting Treatment	Capital Expenditure	Financing Dependent, if any	Lease/Debt	Service Agreement
Credit Impact	Negative to Neutral	Financing Dependent, if any	Negative to Neutral	Neutral
Other	The customer is responsible for bids and contracts with individual firms for design, build, and ongoing services.	ESCO obligations end after warranty, unless separate operating agreement is executed.	Customer executes two contracts; one with ESCO and one with Financier. Savings guarantee offsets fixed payments.	Variable payment based on measured savings. Can also be used for a renewable PPA.

**Customer Assumes Risk** 

Design-Bid-Build

#### RISK TRANSFER

ESPC

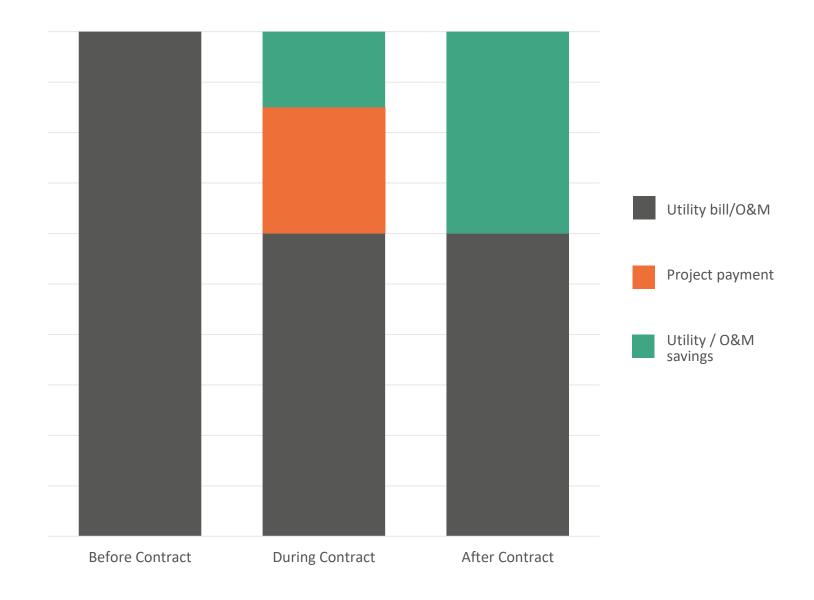
Design Build

**Contractor Assumes Risk** 

EaaS / SESA

# Guaranteed Savings

- ESPC and EaaS/SESA contracts are structured so project savings are greater than the payments
- Payments are contingent on verified project performance
- ESCO guarantees project savings



### Vetting Potential Partners

- Association Accreditations (NAESCO, DOE IDIQ Gen 4, AEE, etc.)
- Industry Accolades and Awards
- Project References

   (similar facility type and scope of work)
- Past Performance
- Safety Record (EMR)
- National reach and scalability
- Any Litigation?

### Maximizing Available Incentives



### Renewable Energy Tax Credits

 The Inflation Reduction Act has expanded and extended the Investment Tax Credit (ITC) and the Production Tax Credit (PTC), as well as the Energy Efficient Commercial Buildings Tax Deduction (179D)

#### **Stacking Value of Investment Tax Credit and Sliding Value of 179D**

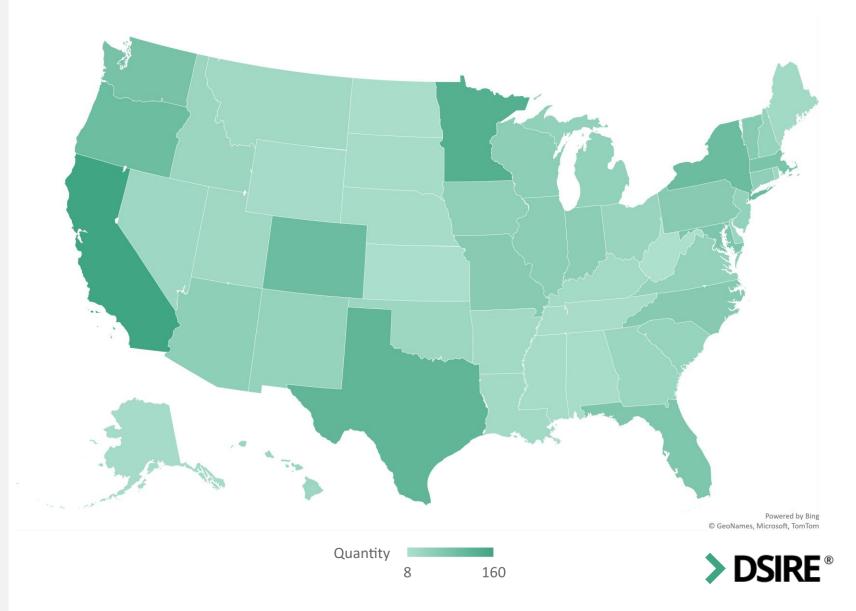
ITC COMPONENTS	ITC VALUE	DETAILS	
Low-Income Community Bonus	10-20%	10% for projects in low-income communities, Indian land, 20% bonus for projects that provide 50%+ financial benefits to low-income persons.	
Energy Community Bonus	10%	10% bonus for project in energy communities.	
Domestic Content Bonus	10%	10% bonus for using steel, iron, or products made in U.S.	
Prevailing Wages/Apprenticeship	24%	24% for paying prevailing wage and using a registered apprenticeship program. Must be paid in construction and 5 years after the project is placed in service. Not required for projects < 1 MW AC to qualify for full value	
Base Rate	6%	Base rate of ITC.	
179D COMPONENTS	VALUE	DETAILS	
50% increase in efficiency	\$5.00/ sqft	\$5.00/sqft for projects that achieve 50% increase in efficiency and meet prevailing wage/apprenticeship requirements	
25% increase in efficiency	\$2.50/ sqft	\$2.50/sqft for projects that achieve 25% increase in efficiency and meet prevailing wage/apprenticeship requirements	
Prevailing Wages/Apprenticeship	x base	If prevailing wages/apprenticeship requirements are met during construction, projects will be eligible for entire efficiency multipliers.	
Base Rate	\$.50/sqft	Base rate of 179D.	



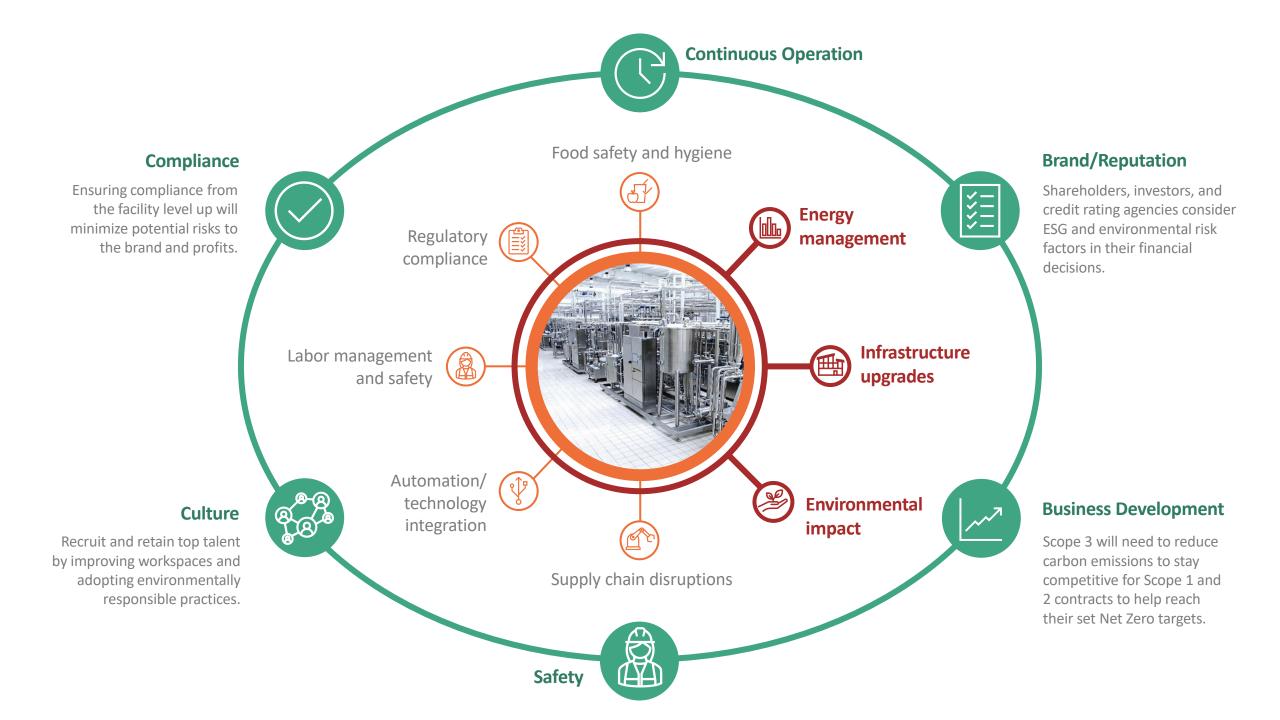
### Available Local Incentives

- Solar
- Clean Energy Projects
- Fleet Conversion
- Energy Efficiency
- Peak Reduction

#### Find Policies & Incentives by State



Aligning Facility Priorities to Corporate Goals



## Thank you

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