

Working Together Towards a Sustainable Future in Animal Agriculture



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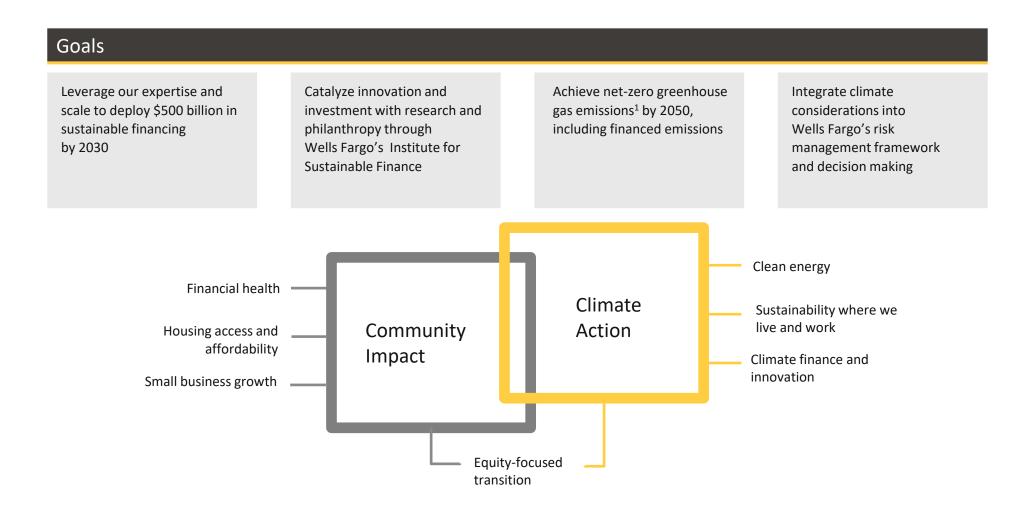
Protein Pact Summit

Devon Bonney Sustainable Finance & Advisory October 5, 2023

Sustainable Finance Overview

Sustainability at Wells Fargo

Striving to support customers and communities in their transition to a resilient, equitable, and sustainable future. Below are the defined areas for which we can drive the greatest impact, while also achieving our own goals



¹Net-zero goal includes Scopes 1,2,and 3 financed emissions

Sustainability drivers

Various motivating factors explain why sustainable practices are increasingly relevant for our clients

	Consideration	What it means
	Cost Savings	Reduce operating expenses by taking advantage of new processes, technologies, investment incentives, and the declining cost of renewable energy.
Possible Risks	Physical	Vulnerability of the company's and the supply chain' assets and operations to more frequent and possibly more intense weather events.
	Reputational	Potential for negative publicity regarding the company's activities and those of its supply chain.
	Regulatory	Global, federal, state and municipal requirements to report on and manage emissions, waste, supply chains, and social factors.
Possible Opportunities	Market	Develop more sustainable products and position company so that it is perceived as a sustainability leader
	Technology	Scale and complexity of the climate crisis is fostering innovation, new companies, advanced materials, and new ways to manage operations and energy.

Our services: sustainability strategy advisory services

Awareness and ambition

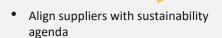
- Regulatory/policy insights
- Industry trends
- Sustainability framework
- Decarbonization pathways and technologies
- Investor dynamics and ESG ratings

Operational sustainability



Reduce cost through energy efficiency investments

Value chain sustainability



- Align with customers' sustainability agendas
- Increase sustainability of products & inputs

Business strategy and growth



- Sustainability as competitive advantage
- Investor dynamics and ESG Ratings



Areas of expertise

- Frameworks and standards
- Human Capital
- Inflation Reduction Act
- Materiality
- Raters and rankers
- Biodiversity
- Building standards
- Carbon markets

- Circularity
- Decarbonization
- Financing
- Renewable energy
- Scopes 1, 2, and 3
- Supply chain
- Target setting

Supporting environmental and sustainable activity

Green loans and sustainable financing allow for certain flexibility and purpose in achieving environmental and social goals

Use of proceeds financing (green, social, sustainable)

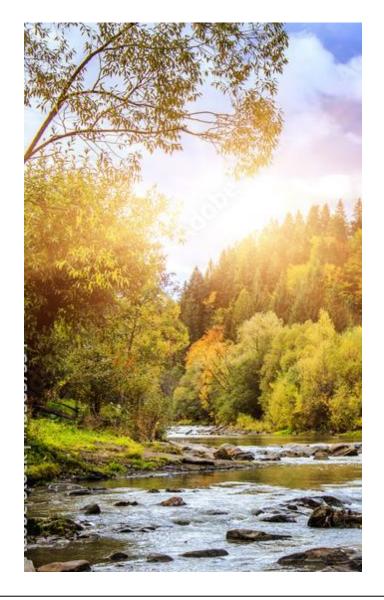
- Green loans support environmentally sustainable economic activity
- Social loan proceeds are used to improve opportunities for underserved communities
- Sustainable loans fund activities that improve both environmental and social activities
- Green, social. and sustainable loan proceeds must align with specific taxonomy and principles
- Examples of activities are listed below:

Renewable energy	Energy efficiency	Energy management
Sustainable land management	Sustainable natural resource	Climate change adaptation
Clean transportation	Pollution prevention	Green buildings
Eco efficient products	Water/sanitation management	Sustainable food supply
Affordable housing	Carbon capture	Circular economy

Sustainability-linked financing

- Used for general corporate purposes
- Sustainability-linked finance provides for pricing discounts as the borrower/issuer achieves predetermined sustainability targets
- Targets are required to be ambitious and material to the organization's sustainability targets

Operational emissions	Supply chain emissions	Employee health, safety, and engagement
More sustainable products	Responsible sourcing	Workforce diversity



Sustainability-Linked Loans (SLLs)



bank group

Environment

- Reduce energy consumption
- · increase renewable energy
- Reduce water use
- Reduce waste

KPI/SPT

selection

Vehicle fleet electrification

Social

coordinator

- Increase workforce and leadership diversity
- · Track diverse supplier data
- Disclose diversity metrics

Supply Chain

- Report and reduce scope 3 emissions
- Engage suppliers to develop sustainability policies, get ratings, complete assessments, etc.

Client Impact

- Distribute more recycled products or advanced materials
- Products/services that improve living conditions

SLLs: 3 KPIs*			
3 KPIs met	-5 BP drawn adjustment		
2 KPIs met, 1 KPI neutral	-3.33 BP drawn adjustment		
2 KPIs met, 1 KPI failed	-1.67 bps drawn adjustment		
1 KPI met, 2 KPIs failed	+1.67 bps drawn adjustment		
0 KPIs met	+5 bps drawn adjustment		

*Discount tiers and structure are illustrative-only on a BBB area term loan assuming 3 KPIs.

Note: Targets should be material, credible, and ambitious.

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³Wells Fargo Equipment Finance is the trade name for certain equipment leasing and finance businesses of Wells Fargo Bank, N.A. and its subsidiaries.

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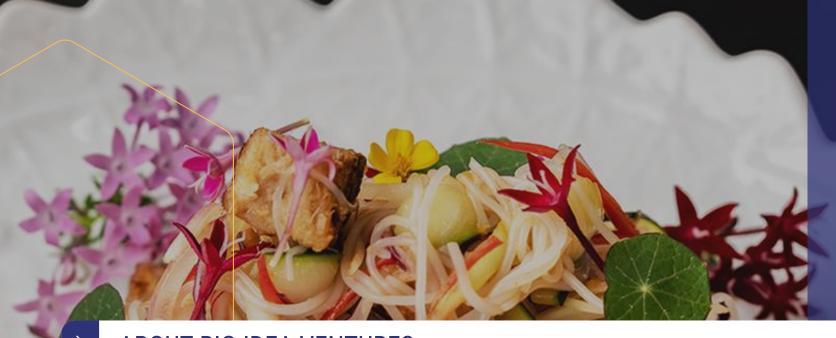
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a Equal Housing Lender

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- Innovation
- Olimate change
- Sustainability

ABOUT BIG IDEA VENTURES

SOLVING THE WORLD'S BIGGEST CHALLENGES

by supporting the world's best entrepreneurs, scientists and engineers

Doing the right thing at a global scale allows us to create wealth for our investors



The #1 FoodTech Investor Globally

IN 2021 AND 2022*



Big Idea Ventures invests in the best food technology and agritech companies globally. BIV is backed by a strong network of strategic partners and is partnering with governments around the world working on food security and new food ecosystems.

BIV IN NUMBERS





US\$100M AUM





GLOBAL OFFICES





100+
PORTFOLIO
COMPANIES

Source: FoodHack. *For new investments





Global Reach



Global Reach

INVESTMENTS IN OVER 20 COUNTRIES





SOLUTIONS AT EVERY STAGE



Inception: Generation Food Rural Partners

Venture: New Protein Fund

Growth & Private Equity: Separately Managed Account

Advisory



Generation Food Rural Partners







THE GFRP FUND INVESTING IN COMPANIES BASED IN RURAL COMMUNITIES FOCUSED ON GROUNDBREAKING RESEARCH

Food technologies

Innovations in Protein

Agricultural Technologies



STAGE

From inception, with follow on funding in most promising companies



GEOGRAPHY

Rural communities in the United States



FUND TARGET

\$125 million







USE CASE

Replacing non-sustainable food packaging materials and coatings

TOTAL ADDRESSABLE MARKET

\$67 billion by 2027 (North American Eco-Friendly Packaging Market)

UNIVERSITY IP & COLLABORATORS

14 distinct pieces of IP from North Carolina State, Penn State and Purdue Universities

MANAGEMENT TEAM

Scott Bolin joined as CEO on August 1, 2023, with a deep background in IP licensing and material science commercialization.



New Protein Fund II





BUILDING ON NPF I SUCCESS

FUNDING AND SUPPORTING PLANT-BASED, CELL-BASED AND FERMENTATION-ENABLED PROTEINS AND ECOSYSTEM DRIVERS

Investment

Mentorship Network



GLOBAL

North America, Asia, Europe



ACCELERATOR

The world's most successful new protein accelerator



GROWTH

Invest in companies that add value to ecosystem





OUR GROWING PORTFOLIO

100+ investments in 4 years



100+
ALT PROTEIN
COMPANIES



25 COUNTRIES



20%
OF ALL
CULTIVATED
MEAT & SEAFOOD
COMPANIES
GLOBALLY











































NPF II **INVESTS ACROSS THE** ALTERNATIVE PROTEIN & INGREDIENTS **CATEGORY**



ALTERNATIVE PROTEINS

Cultivated Meat

Center-of-Plate Biomaterials



Enabling Technologies

Software Hardware Infrastructure

J

Fermentation

Biomass Precision

Plant-based

Center-of-Plate Ingredients Technologies



INGREDIENTS

Alternative Fats

Plant-based Fermentation-enabled Cultivated

Novel Ingredients

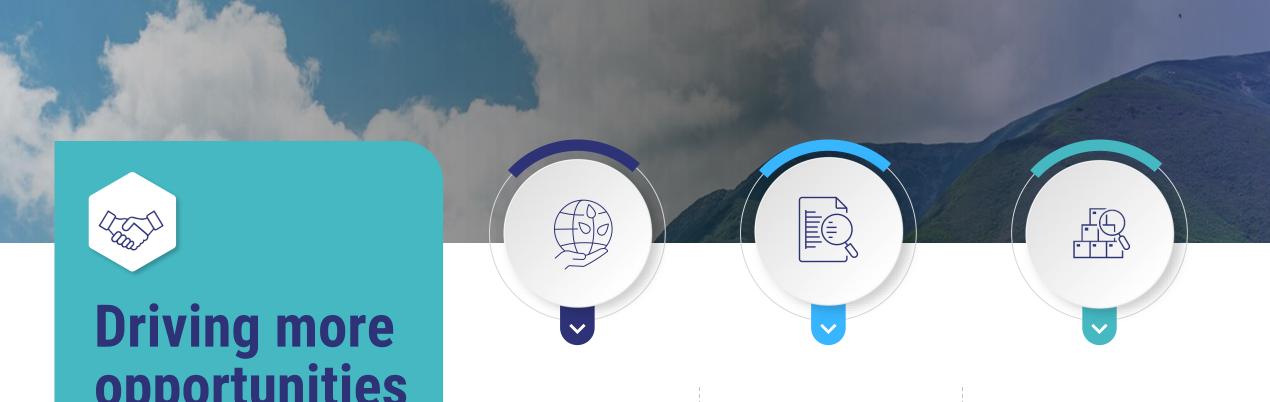
Sweeteners Food Colorings Flavors

High Impact Alternatives

Cacao, Coffee, Honey, etc.







Driving more opportunities for our partners

Strategic

Assist in achieving short and long term strategic planning and business goals

Separately Managed Account

Curation and diligence of investment opportunities across venture, growth and private equity stages.

Capital Formation

Identifying funding for established companies



